



STATE OF CALIFORNIA  
**Little Hoover Commission**

Panel Discussion  
March 25, 2004  
9:00am – 9:45am

*Steven C. Szalay, Executive Director  
California State Association of Counties*

*Identifying Differences Among State and Local Governments and How  
They Complicate Structural Reform*

Counties/Cities/Special Districts

- Governance Structure
- Administrative Structure
- Program Structure
- Services Line up
- Accountability
- Finances
- Intergovernmental Relationships
- Structural Reform Models

Conclusions

## Local Government Services

	Service	Provider		
		County	City	Special District
<b>Countywide Services</b>				
X	Adult Detention (Jails)	✓	✓ *	
X	Aging/Elderly Assistance Programs	✓	✓ *	
X	Agricultural Commissioner	✓		
X	Agricultural Education	✓		
X	Aid to Victims of Crime and Violence	✓		
X	Assessor	✓		
X	Auditor-Controller	✓	✓ *	
X	Commission on Status of Women	✓		
X	Coroner/Medical Examiner	✓		
X	Court Appointed Counsel	✓		
X	Court Facilities	✓		
X	Delinquency Prevention	✓	✓ *	
X	District Attorney -- Prosecution	✓		
X	Elections	✓	✓ *	
X	Emergency Childrens Shelters	✓		
X	Environmental Health	✓		
X	Environmental Protection Programs	✓		
X	Examination of Mentally Ill	✓		
X	Flood Control -- Soil and Water Conservation	✓		✓
X	Grand Jury	✓		
X	Homeless Shelters	✓	✓ *	
X	Hospitals and Sanitariums	✓		✓
X	Indigent Burials	✓		
X	Juvenile Detention	✓		
X	Juvenile Justice Commission	✓		
X	Land Reclamation and Levee Maintenance	✓		✓
X	Law Library	✓		
X	Livestock Inspector	✓		
X	Local Agency Formation Commission	✓		
X	Probation (Juvenile and Adult)	✓		
X	Public Administrator	✓		
X	Public Defender	✓		
X	Public Guardian-Conservator	✓		
X	Recorder/Vital Statistics	✓		
X	Rehabilitation Centers/Schools	✓		

X indicates service funded (all or part) by property tax

✓ does not imply that all agencies provide such services

\* indicates cities that provide service within their borders

	Service	Provider		
		County	City	Special District
X	School Administration -- County Board of Education	✓		
X	Sealer of Weights and Measures	✓		
X	Tax Collector	✓		
X	Treasurer	✓	✓ *	
X	Veteran's Services	✓		
	<b>Municipal Services</b>			
X	Air Pollution Control	✓		✓
X	Airports	✓	✓	✓
X	Animal Regulation	✓	✓	✓
X	Building Inspector/Code Enforcement	✓	✓	
	Building Permits/Plan Checking	✓	✓	
X	Cemeteries	✓	✓	✓
X	Community Centers/Auditoriums	✓	✓	
X	Community Promotion	✓	✓	
X	County Clerk/City Clerk	✓	✓	
X	County Counsel/City Attorney	✓	✓	
X	Cultural Services	✓	✓	
X	Disaster Preparedness	✓	✓	
X	Drainage and Drainage Maintenance (Irrigation)			✓
X	Emergency Services	✓	✓	
X	Fire Protection	✓	✓	✓
	Golf Courses	✓	✓	✓
X	Housing	✓	✓	
X	Library Services	✓	✓	✓
X	Local and Regional Planning or Development	✓	✓	✓
	Marina and Wharfs	✓	✓	✓
X	Parking Facilities	✓	✓	✓
X	Parks and Recreation	✓	✓	✓
X	Pest Control	✓	✓	✓
X	Planning and Zoning	✓	✓	
X	Police Protection	✓	✓	✓
X	Ports and Harbors	✓	✓	✓
X	Public Transit	✓	✓	✓
X	Redevelopment	✓	✓	
X	Sewers	✓	✓	✓
X	Soil Conservation			✓
X	Solid Waste/Sanitation	✓	✓	✓
	Sports Arenas/Stadiums	✓	✓	
X	Street Lighting/Maintenance	✓	✓	✓
X	Street Trees/Landscaping	✓	✓	✓

X indicates service funded (all or part) by property tax

✓ does not imply that all agencies provide such services

\* indicates cities that provide service within their borders

	Service	Provider		
		County	City	Special District
X	Streets/Roads/Highways/Storm Drains	✓	✓	✓
X	Television Translator Station Facilities			✓
X	Underground Electric/Transmission Facilities			✓
	Utilities -- Electric		✓	✓
	Utilities -- Gas		✓	
X	Utilities -- Water		✓	✓
X	Veteran's Memorial Building	✓		✓
X	Weed Abatement	✓	✓	
	<b>Statewide Services</b>			
X	Adoptions	✓		
X	Adult Protective Services	✓		
X	California Childrens Services	✓		
X	CalWORKS	✓		
X	Child Care Licensing	✓		
X	Child Protective Services	✓		
X	Drug and Alcohol Abuse Services	✓		
X	Family Support Services	✓		
X	Food Stamp Program	✓		
X	Foster Care	✓		
X	General Assistance	✓		
X	In-Home Support Services	✓		
X	Job Training	✓	✓ *	
X	Medical Care Services	✓		
X	Medically Indigent Adults	✓		
X	Mental Health	✓		
X	Public Health	✓	✓ *	

X indicates service funded (all or part) by property tax

✓ does not imply that all agencies provide such services

\* indicates cities that provide service within their borders